

PARSON'S FARM

84 Sargeant St.

Holyoke, MA

Project Narrative

What was once a site wrought with social and economic significance will be again. Parson's Farm is an **economic incubator** for Holyoke with focus in the **agricultural, commercial, and industrial** sectors. The **mission** that drives Parson's Farm is based in open collaboration of people from many different backgrounds and skills. The **goal** is to create an open forum for the sharing and cultivation of knowledge in many different fields resulting in a vibrant epicenter of social and environmental innovation.

Our **method** is to reach out to local organizations and institutions such as Nuestras Raices, Holyoke Unites, Holyoke Community College, UMass, and Holyoke Farmer's Market to develop grassroots participation and community user-base. While keeping the the emphasis on the history and socio-economic development in Holyoke, **start-up businesses** are invited to set-up shop in Parson's Farm for reasonable rent and free water, electricity, internet. In exchange for the subsidized office and lab space, the businesses must pledge to keep jobs in Holyoke, employ local people whenever possible, and attract forward thinking individuals to work and live in Holyoke. Eventually those start-ups with mature into businesses that will need larger facilities and begin developing and habitating larger spaces available in Holyoke, while creating more local jobs.

Parson's Mill will precipitate interest in countless fields of practice and disseminate the information people need to live healthy, productive, and rewarding lives. Our hope is to **revitalize** a city that has so much latent potential woven into its founding principles and existing infrastructure. Parson's Mill will create new ideas and subsequently new businesses and industries that will sustain Holyoke and allow it to prosper in the foreseeable future and beyond.

Square Footage and Job Creation

| | PROGRAM | AREA | JOBS | | |
|-----------------------|--|------------|------------|------------|------------|
| | | | 2014 - | 2017 - | 1020 |
| EXCHANGE | Market / Shops / Gallery | 23,495 SF | 37 | 52 | 55 |
| CREATE / LEARN | Classrooms / Kitchen Lab / Studios Workshops / Greenhouse | 20,949 SF | 22 | 27.5 | 27 |
| WORK | Desk-share / Offices / Live-Work Units | 19,683 SF | 25 | 32.5 | 36 |
| GATHER | Event space / Eatery / Greenway Park / Piazza | 32,473 SF | 12 | 15 | 18 |
| LIVE | Studio Apartments / Live-Work Units | 23,970 SF | 12 | 18 | 23 |
| | | 127,566 SF | 108 | 145 | 159 |

Community Engagement Strategies

Bike Share - A bike rental system to encourage less carbon intensive transportation.

Market - Providing affordable, local, healthy produce and agricultural products.

Community Teaching Farm and Orchard - A space for the community to learn how to grow their own healthy food.

Gallery - For local artists to display their works to a wide audience.

Fabrication labs - a shared resource that encourages development for decentralized manufacturing and digital fabrication.

Shared studio / desk spaces - A place for artists and professionals to work on engaging projects that may not require extensive space to execute.

Pedal People Delivery Service and Waste Pickup - a carbon efficient means of getting fresh groceries home and removing waste with less dependence on fossil fuels.

Open Auditorium Area - a collective gathering space for meetings or casual events.

Outdoor classrooms - small gathering spaces that are perfect for learning farming or small scale building techniques.

Passive Strategies

Mycelium Insulation - An experimental material, Mycelium Mat Insulation provides a comparable R-value to XPS. It is produced from generic farm refuse and can be grown on site for a minimal carbon footprint.

Optimal Passive Solar Orientation - The South facing windows are positioned for direct solar heat gain.

Triple glazed windows - High r-value windows allows maximum light into spaces while retaining heat in the winter.

Louvers - on the south allow direct sunlight in for passive heating in the winter, while blocking direct sunlight to avoid overheating in the summer.
- on the east and west facades vertical louvers reflect light into spaces and minimize glare

Double Skin Facade - Along the north orientation, this element improves thermal performance of envelope while providing a passive ventilation option in the summer.

Passive Ventilation - The atrium's glazing system includes operable panels allowing fresh air to circulate through the entire building.

Green roof - Vegetated rooftops improve thermal performance of the roof, filter collected rainwater and provide shared green spaces for users. Also the green roofs will mitigate the heat island effect experienced in cities.

Active Strategies

Geo-exchange System - Geo-exchange coil runs under the vegetable gardens, regulating thermal comfort through the radiant floors.

Hydro-electric power - A horizontal Kaplan "pit" turbine with a rated output of 2,892,000 kWh annually, is located beneath the site and is powered by the canal system.

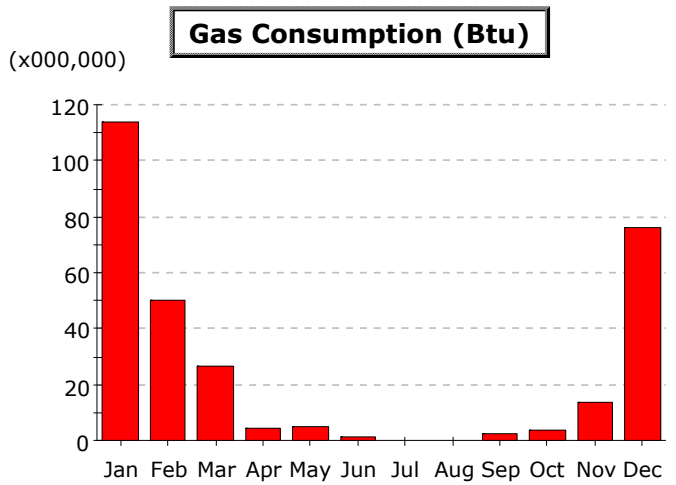
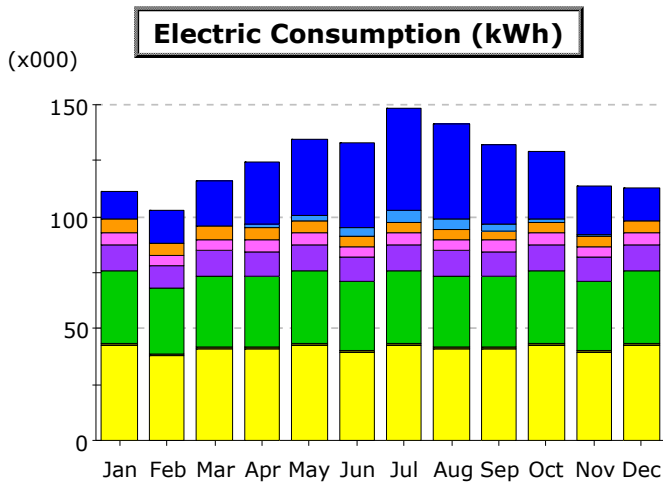
Living Machine - All wastewater is biologically remediated on-site and returned into the watershed. The system utilizes 16,000sf of constructed wetlands. The remediation process consists of 7 steps. 1) Solid Settlement Tanks 2) Equalization Tanks 3) Anoxic Tanks 4) Constructed Wetlands 5) Aerated Lagoons 6) Recirculating Sand Filter 7) Dispersal Fields. It processes up to 40,000 gallons of water per day

Radiant Flooring - Radiant heating and cooling uses passive heat from thermal masses and the geo-exchange system. This strategy saves energy by evenly distributing thermal comfort and allows zoning for maximum control.

Photovoltaic array - The south orienting building shell and its 42 degree slope are ideal for harvesting solar energy. 580 panels provide 136,126 kWh annually.

Solar Hot Water - Preheats water using the sun's heat so that the initial temperature is higher when it enters the hot water heater so that the system doesn't need to use as much energy to get it to the desired temperature.

Rain-water Collection Cistern - Rain-water catchment system harvests all water run-off from the building's roofs and stores it in an underground cistern for use throughout the building.



- Area Lighting
- Misc. Equipment
- Pumps & Aux.
- Water Heating
- Space Heating
- Task Lighting
- Exterior Usage
- Ventilation Fans
- Ht Pump Supp.
- Refrigeration

Electric Consumption (kWh x000)

| | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
|---------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|
| Space Cool | 12.9 | 14.3 | 19.6 | 28.1 | 33.7 | 37.7 | 45.6 | 42.3 | 35.2 | 29.8 | 21.7 | 14.4 | 335.1 |
| Heat Reject. | 0.0 | 0.1 | 0.3 | 1.3 | 2.3 | 3.8 | 5.3 | 4.8 | 3.1 | 1.6 | 0.7 | 0.1 | 23.5 |
| Refrigeration | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Space Heat | - | - | - | - | - | - | - | - | - | - | - | - | - |
| HP Supp. | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Hot Water | 5.9 | 5.5 | 5.9 | 5.8 | 5.6 | 4.8 | 4.7 | 4.3 | 4.3 | 4.7 | 4.7 | 5.5 | 61.7 |
| Vent. Fans | 5.2 | 4.6 | 5.0 | 5.0 | 5.2 | 4.8 | 5.2 | 5.0 | 5.0 | 5.2 | 4.8 | 5.2 | 60.6 |
| Pumps & Aux. | 11.5 | 10.2 | 11.1 | 11.1 | 11.5 | 10.7 | 11.5 | 11.1 | 11.1 | 11.5 | 10.7 | 11.5 | 133.6 |
| Ext. Usage | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Misc. Equip. | 32.8 | 29.3 | 32.0 | 31.6 | 32.8 | 30.8 | 32.8 | 32.0 | 31.6 | 32.8 | 30.8 | 32.8 | 382.0 |
| Task Lights | 1.0 | 0.9 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 11.9 |
| Area Lights | 42.3 | 37.7 | 40.8 | 40.8 | 42.3 | 39.3 | 42.3 | 40.8 | 40.8 | 42.3 | 39.3 | 42.3 | 491.1 |
| Total | 111.7 | 102.6 | 115.8 | 124.7 | 134.5 | 132.8 | 148.5 | 141.4 | 132.1 | 129.0 | 113.7 | 112.8 | 1,499.6 |

Gas Consumption (Btu x000,000)

| | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
|---------------|---------------|--------------|--------------|-------------|-------------|-------------|----------|----------|-------------|-------------|--------------|--------------|---------------|
| Space Cool | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Heat Reject. | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Refrigeration | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Space Heat | 113.76 | 50.16 | 26.70 | 4.54 | 4.64 | 1.25 | - | - | 2.53 | 3.45 | 13.74 | 76.20 | 296.96 |
| HP Supp. | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Hot Water | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vent. Fans | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Pumps & Aux. | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Ext. Usage | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Misc. Equip. | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Task Lights | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Area Lights | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total | 113.76 | 50.16 | 26.70 | 4.54 | 4.64 | 1.25 | - | - | 2.53 | 3.45 | 13.74 | 76.20 | 296.96 |

GOOD FOR YOUR BUILDING. GOOD FOR OUR PLANET.

Myco Foam Insulated Sheathing



Mycelium

+



Crop Waste

=



Myco Foam Insulated Sheathing

Myco Foam is:

- VOC Free
- Rapidly Renewable
- Biobased
- Fire Resistant

Installation Options

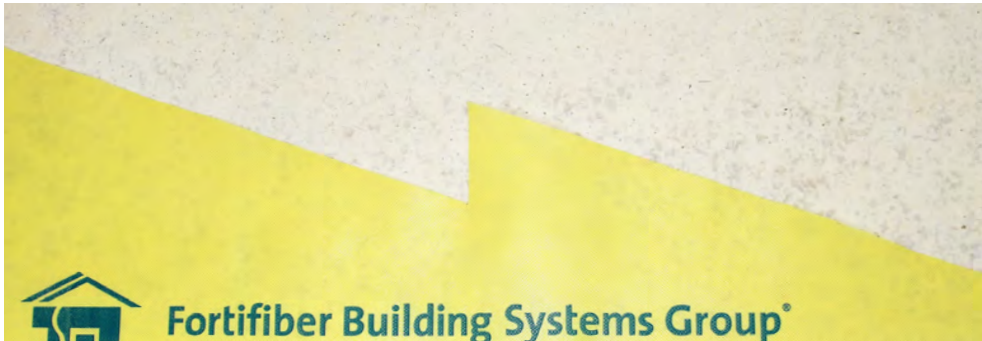
Why wrap a house with petrochemical-based plastic foams like EPS, XPS or polyisocyanurate when you can go foam-free with Myco Foam Insulated Sheathing? Ecovative's product is safer for your health and better for our planet. This natural insulation board achieves a Class A fire rating without any fire retardant chemicals. Ecovative offers an R-value guarantee; unlike many plastic foams, the aged R-value of Myco Foam Insulation will not decrease over time.

Continuous Insulating Performance

Myco Foam Insulated Sheathing can be used on new construction or retrofits to meet building code requirements for continuous insulation, or to meet deep energy retrofit goals. Continuous insulation increases thermal performance without any thermal bridging, and this product also delivers a continuous air barrier for greater energy efficiency. A weatherproof facing material is bonded to Mushroom Insulation providing strength and insulation.

Performance Testing & Certification

Today, Ecovative is continuing to test mechanical and environmental performance of Myco Foam Insulated Sheathing with third-party and in-house laboratories. Builders who are interested in interior and controlled pre-fab or experimental projects can purchase Myco Foam Insulated Sheathing today.



Ecovative has licensed Myco Foam Insulated Sheathing to Fortifiber Building Systems Group® to finalize product development, testing, and availability.



Cradle to Cradle's Gold Certification and Product Innovation Award qualify Myco Foam for LEED points.

Performance Specifications

| Metric | Standard | Ecovative | |
|--------------------------|------------|-------------------|----|
| Thermal Resistance | ASTM C518 | R 3.6 per inch | |
| Compressive Strength | ASTM D695 | 10% 0.3 - 6.7 psi | |
| | | 50% 72 - 260 psi | |
| Water Vapor Transmission | ASTM E96 | 0.02 0.03 US Perm | |
| Fire Resistance | ASTM E84 | Class A | |
| | | Flame Spread | 20 |
| | | Smoke Developed | 50 |
| Aldehyde & VOC Emissions | ASTM E1333 | < 0.01 - 0.03 ppm | |

Ecovative uses fungi to grow revolutionary materials and products. These environmentally responsible biomaterials are high performance and cost effective. At the intersection of ecology and innovation, we're producing materials for a sustainable future.

Ecovative's Mushroom® Materials are protected by issued and pending patents. To date, Myco Foam is Cradle to Cradle Certified^{CM} Gold. Cradle to Cradle Certified^{CM} is a certification mark licensed by the Cradle to Cradle Products Innovation Institute.



70 Cohoes Avenue
Green Island, NY, 12180
USA, Earth
ecovatedesign.com
518-273-3753



4-MatDesign Studio Site Report

| | |
|-----------------------------|--|
| Report Name | 82 SARGEANT ST |
| Report Date | 1/30/2014 5:33:49 PM |
| Declination | -14d 07m |
| Location | Holyoke, MA 01040 |
| Lat/Long | 42.204 / -72.63 |
| Weather Station | Chicopee Falls-Westover AFB, MA, Elevation: 246 Feet, (42.200/-72.533) |
| Site Distance | 5 Miles |
| | |
| Report Type | PV |
| | |
| Array Type | Fixed Angle |
| Tilt Angle | 42.20 deg |
| Ideal Tilt Angle | 42.20 deg |
| Azimuth | 180.00 deg |
| Ideal Azimuth | 180.00 deg |
| | |
| Electric Cost | 0.118 (\$/KWH) |
| Panel Make | Sanyo Electric of Panasonic Group |
| Panel Model | HIT-N225A01 |
| Panel Count | 580 |
| DC Rate (per panel) | 225.0 Watts |
| Total System Size | 130,500.0 Watts |
| Inverter Make | SMA America |
| Inverter Model | STP24000TL-US-10 (480V) |
| Inverter Count | 6 |
| Derate Method | Inverter Derate Only |
| Derate Factor | 0.980 |
| | |
| Layout Configuration | Single Picture |
| Layout Point Count | 1 |

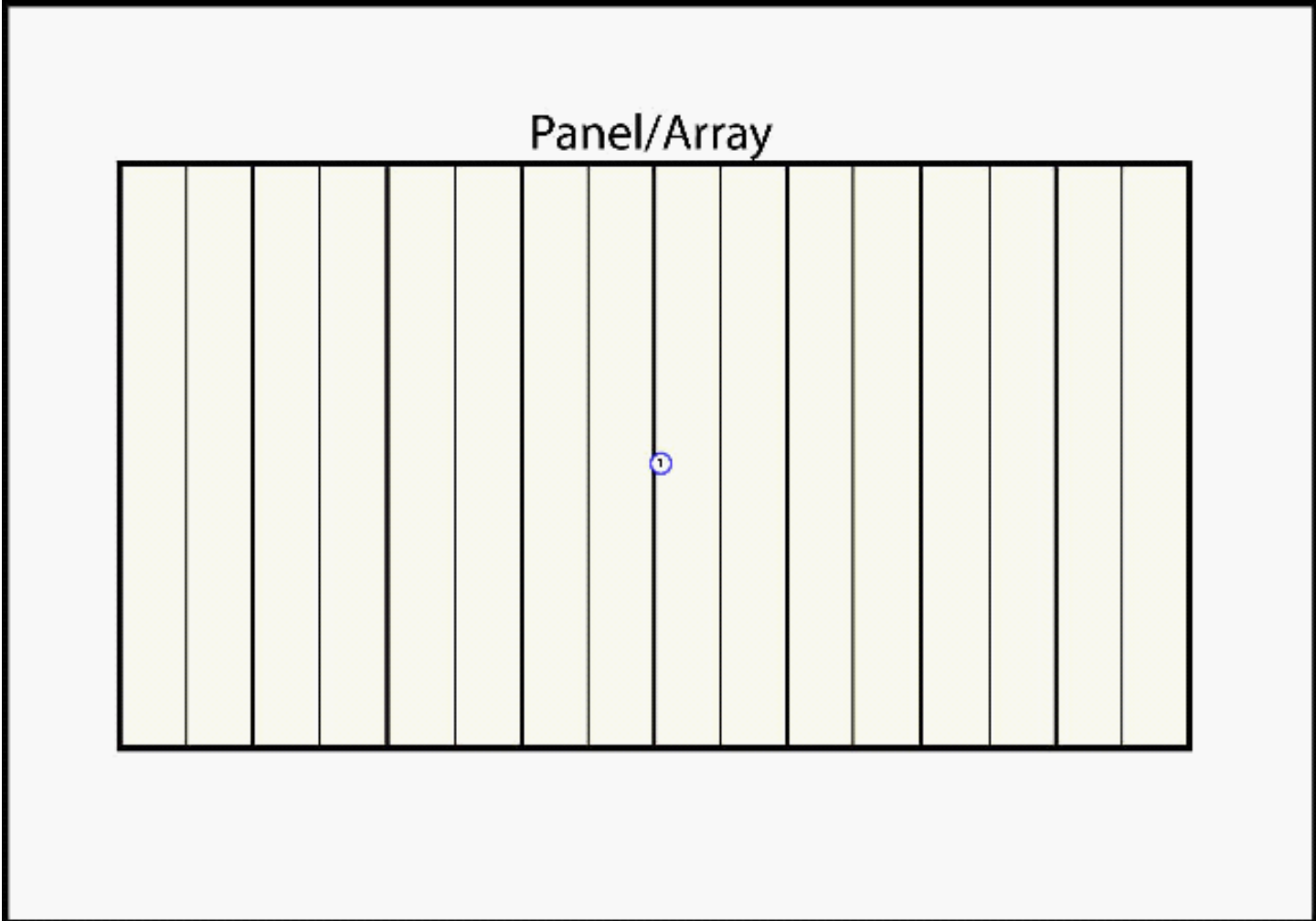
Notes: [None]



4-MatDesign Studio System Picture Layout

Layout Type
Layout Point Count

Single Picture
1





4-MatDesign Studio Summary Report

Solar Obstruction Data (Part 1 of 2)

| Month | Actual Unshaded Solar Radiation Azimuth=180.0 Tilt=42.2 KWhr/m ² | Actual Shaded Solar Radiation Azimuth=180.0 Tilt=42.2 KWhr/m ² | Actual Shaded AC Energy (KWH) Azimuth=180.00 Tilt=42.20 | Actual Unshaded AC Energy (KWH) Azimuth=180.0 Tilt=42.20 | Ideal Unshaded AC Energy (KWH) Azimuth=180.0 Tilt=42.20 | PV Solar Cost Savings 0.118 (\$/KWH) |
|---------------|--|--|---|--|---|---|
| January | 2.21 | 2.21 | 8,526.00 | 8,526.00 | 8,526.00 | \$1,006.07 |
| February | 3.71 | 3.71 | 13,536.00 | 13,536.00 | 13,536.00 | \$1,597.25 |
| March | 4.95 | 4.95 | 19,258.00 | 19,258.00 | 19,258.00 | \$2,272.44 |
| April | 4.59 | 4.59 | 16,424.00 | 16,424.00 | 16,424.00 | \$1,938.03 |
| May | 5.13 | 5.13 | 18,694.00 | 18,694.00 | 18,694.00 | \$2,205.89 |
| June | 4.47 | 4.47 | 15,382.00 | 15,382.00 | 15,382.00 | \$1,815.08 |
| July | 4.75 | 4.75 | 16,345.00 | 16,345.00 | 16,345.00 | \$1,928.71 |
| August | 4.57 | 4.57 | 15,968.00 | 15,968.00 | 15,968.00 | \$1,884.22 |
| September | 4.85 | 4.85 | 17,013.00 | 17,013.00 | 17,013.00 | \$2,007.53 |
| October | 4.59 | 4.56 | 17,221.00 | 17,234.00 | 17,234.00 | \$2,032.08 |
| November | 3.09 | 3.09 | 11,532.00 | 11,532.00 | 11,532.00 | \$1,360.78 |
| December | 1.30 | 1.30 | 4,441.00 | 4,441.00 | 4,441.00 | \$524.04 |
| Totals | 48.20 | 48.17 | 174,340.00 | 174,353.00 | 174,353.00 | \$20,572.12 |
| | Effect: 100.00% | Effect: 99.94% | | | | |
| | Sun Hrs: 4.02 | Sun Hrs: 4.02 | | | | |

Notes: [None]



4-MatDesign Studio Summary Report

Solar Obstruction Data (Part 2 of 2)

| Month | PVWatts Unshaded % Actual Site Azimuth=180.0 Tilt=42.20 | Actual Site Efficiency % Azimuth=180.0 Tilt=42.20 | Ideal Site Efficiency % Azimuth=180.0 Tilt=42.20 |
|---------------|--|--|---|
| January | 100.00 % | 100.00 % | 100.00 % |
| February | 100.00 % | 100.00 % | 100.00 % |
| March | 100.00 % | 100.00 % | 100.00 % |
| April | 99.96 % | 99.96 % | 99.96 % |
| May | 99.95 % | 99.95 % | 99.95 % |
| June | 99.91 % | 99.91 % | 99.91 % |
| July | 99.90 % | 99.90 % | 99.90 % |
| August | 99.96 % | 99.96 % | 99.96 % |
| September | 99.95 % | 99.95 % | 99.95 % |
| October | 99.45 % | 99.45 % | 99.45 % |
| November | 99.97 % | 99.97 % | 99.97 % |
| December | 99.76 % | 99.76 % | 99.76 % |
| Totals | 99.90 % | 99.90 % | 99.90 % |
| | Unweighted | Unweighted | Unweighted |
| | Yearly Avg | Yearly Avg | Yearly Avg |



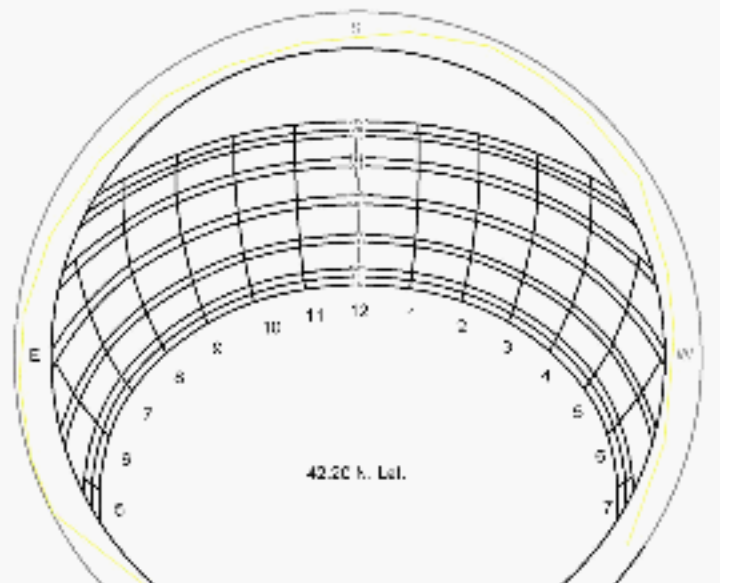
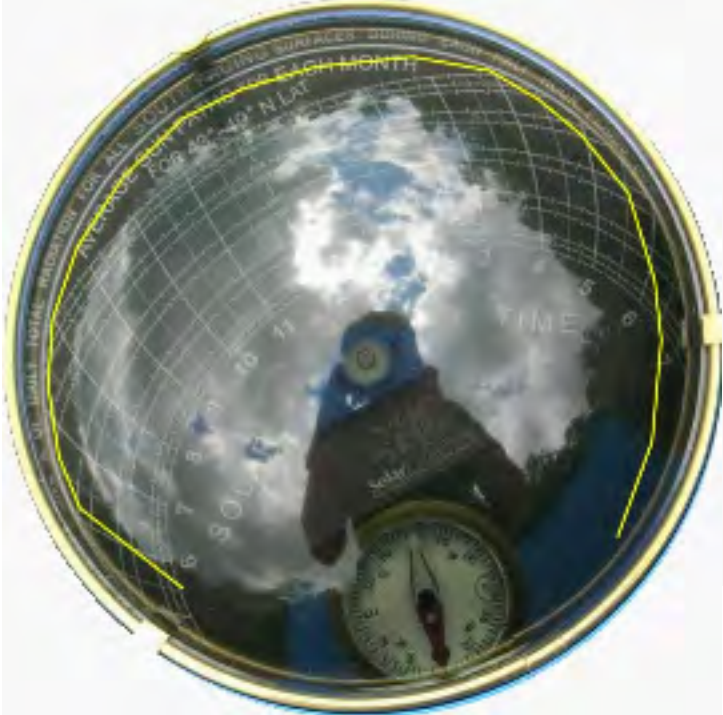
4-MatDesign Studio Solar Site Analysis Report

Image File: "DSCN3295.JPG"

Layout Point: 1

Solar Obstruction Data (Part 1 of 2)

| Month | Actual Unshaded Solar Radiation Azimuth=180.0 Tilt=42.2 KWhr/m^2 | Actual Shaded Solar Radiation Azimuth=180.0 Tilt=42.2 KWhr/m^2 | Actual Shaded AC Energy (KWH) Azimuth=180.0 Tilt=42.20 | Actual Unshaded AC Energy (KWH) Azimuth=180.0 Tilt=42.20 | Ideal Unshaded AC Energy (KWH) Azimuth=180.0 Tilt=42.20 | PV Solar Cost Savings 0.118 (\$/KWH) |
|---------------|---|---|--|--|---|---|
| January | 2.21 | 2.21 | 8,526.00 | 8,526.00 | 8,526.00 | \$1,006.07 |
| February | 3.71 | 3.71 | 13,536.00 | 13,536.00 | 13,536.00 | \$1,597.25 |
| March | 4.95 | 4.95 | 19,258.00 | 19,258.00 | 19,258.00 | \$2,272.44 |
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| May | 5.13 | 5.13 | 18,694.00 | 18,694.00 | 18,694.00 | \$2,205.89 |
| June | 4.47 | 4.47 | 15,382.00 | 15,382.00 | 15,382.00 | \$1,815.08 |
| July | 4.75 | 4.75 | 16,345.00 | 16,345.00 | 16,345.00 | \$1,928.71 |
| August | 4.57 | 4.57 | 15,968.00 | 15,968.00 | 15,968.00 | \$1,884.22 |
| September | 4.85 | 4.85 | 17,013.00 | 17,013.00 | 17,013.00 | \$2,007.53 |
| October | 4.59 | 4.56 | 17,221.00 | 17,234.00 | 17,234.00 | \$2,032.08 |
| November | 3.09 | 3.09 | 11,532.00 | 11,532.00 | 11,532.00 | \$1,360.78 |
| December | 1.30 | 1.30 | 4,441.00 | 4,441.00 | 4,441.00 | \$524.04 |
| Totals | 48.20 | 48.17 | 174,340.00 | 174,353.00 | 174,353.00 | \$20,572.12 |
| | Effect: 100.00% | Effect: 99.94% | | | | |
| | Sun Hrs: 4.02 | Sun Hrs: 4.01 | | | | |





4-MatDesign Studio Solar Site Analysis Report

Image File: "DSCN3295.JPG"

Layout Point: 1

Solar Obstruction Data (Part 2 of 2)

| Month | PVWatts Unshaded % Actual Site Azimuth=180.0 Tilt=42.20 | Actual Site Efficiency % Azimuth=180.0 Tilt=42.20 | Ideal Site Efficiency % Azimuth=180.0 Tilt=42.20 |
|---------------|--|--|---|
| January | 100.00 % | 100.00 % | 100.00 % |
| February | 100.00 % | 100.00 % | 100.00 % |
| March | 100.00 % | 100.00 % | 100.00 % |
| April | 99.96 % | 99.96 % | 99.96 % |
| May | 99.95 % | 99.95 % | 99.95 % |
| June | 99.91 % | 99.91 % | 99.91 % |
| July | 99.90 % | 99.90 % | 99.90 % |
| August | 99.96 % | 99.96 % | 99.96 % |
| September | 99.95 % | 99.95 % | 99.95 % |
| October | 99.45 % | 99.45 % | 99.45 % |
| November | 99.97 % | 99.97 % | 99.97 % |
| December | 99.76 % | 99.76 % | 99.76 % |
| Totals | 99.90 % | 99.90 % | 99.90 % |
| | Unweighted | Unweighted | Unweighted |
| | Yearly Avg | Yearly Avg | Yearly Avg |



Devine Tarbell & Associates, Inc.
Consulting Engineers, Scientists, & Regulatory Specialists
970 Baxter Boulevard, Portland, ME 04103

June 8, 2008

MEMORANDUM

TO: Mr. Paul Duchenev

FROM: Guy Senechal

SUBJECT: **Parson's Paper Feasibility Study**

On May 22, 2008, the City of Holyoke Gas and Electric Department (HG&E) commissioned Devine Tarbell and Associates, Inc. (DTA) to perform a pre-feasibility level study to install a new hydro-electric generator in the Parson's Paper facility. Our task was to evaluate the existing facility for suitability to re-use any existing components or civil structure, size a new unit based on the water balance analysis of the canal system, perform an energy analysis based on historic project flows, and provide a budgetary estimate for the installation of the new unit. Our summary of findings is listed below.

Section 1 - Analysis of the existing facility:

On May 22, 2008, a site visit of Parson's Paper was conducted by Guy Senechal of DTA and Rich Murray of HG&E. The existing building is abandoned and has been condemned by the City of Holyoke. The last known date of business operations conducted in this facility is 2004. The Parson's Paper facility is approximately 600 feet wide. The facility is equipped with five vertical hydro-turbines. Two hydro-turbines, Units A&B, are situated adjacent to each other on the east end of the facility and the remaining three hydro-turbines, Units C, D, and E, are situated adjacent to each other approximately 300 feet west of these units. Units A, B, D, and E are each connected to a horizontal drive shaft through a wooden bevel gear. The drive shaft is connected to an AC electric generator through a flat belt drive. Unit C is directly coupled to a separate AC electric generator. Visual inspection of the existing equipment shows that what remains is in very poor condition and is not suitable for re-use. Some of the existing steel penstocks are leaking badly and are shored-up with temporary patches. Much of the electrical gear, switches, and busses has been stripped of copper and has been rendered useless. The building itself appears to be in poor condition and the suitability of floor structures for use as equipment foundations is questionable. The tailrace tunnels are open enough to pass the water leaking from the leaks in the penstocks, but the condition of the inside of the tailrace is unknown.

The unit intake structure consists of a timber ice fender, a timber trash rack frame, and horizontal timber slide gates housed in a stone foundation into which the penstock inlets are led. Each unit has one headgate that is opened or closed using a manual operator. The trash racks themselves

are not installed. The condition of the wooden ice fender and trash rack frame is poor and would require complete dismantling and re-fabrication. It was possible to inspect the condition of the gates themselves, but we anticipate that they are in poor condition given that they have not been maintained since 2004. We would anticipate that at a minimum a new trash rack structure, new trash racks, and new headgates with operators would need to be installed. We have assumed that the granite foundation would be suitable for re-use. Discontinued penstock openings will require concrete plugs.

Section 2 - Unit Sizing

In the draft Strategic Plan of the HG&E system prepared by DTA in 2007, we made recommendation for long term planning to discontinue operation of the smaller canal units that do not represent much generation for HG&E. This means discontinuing Beebe-Holebrook, Skinner, City 1, and City 4 on the first level canal, and Crocker, Nonotuck, Albion, Gill, and Mt. Tom on the second level canal. The remaining canal configuration would be as follows:

1st level canal

| | |
|-----------------------------|-----------------|
| Boatlock station | 2300 cfs |
| City 2 | 600 cfs |
| Aubin (non-HG&E) | 450 cfs |
| Unregulated Leak-by | 250 cfs |
| 1st level total flow | 3600 cfs |

2nd level canal

| | |
|--|-----------------|
| City 3 | 400 cfs |
| Valley A | 400 cfs |
| Riverside 4 | 400 cfs |
| Riverside 5 | 500 cfs |
| Riverside 7 | 800 cfs |
| Riverside 8 | 2000 cfs |
| 2nd level total flow | 4500 cfs |

3rd level canal

| | |
|--|----------------|
| Chemical B | 500 cfs |
| 3rd level total flow | 500 cfs |

The water flow through the canal system is such that water from the first level canal feeds the second level canal. The third level canal is supplied from the outflow of water from the City 3 hydroelectric generator. A deficit of 900 cfs remains between the first and second level canal in this analysis. The Strategic Plan recommends discontinuing operation of Riverside 4 and 5 in order to balance flow. With the possibility of a new unit at Parsons, the flow can be balanced by installing a 900 cfs unit. We have sized the conceptual unit accordingly. The theoretical power output from this unit would be 1325 kW based on a unit net head of 20 feet.

Section 3 - Energy Analysis

DTA has developed a spreadsheet energy model of the HG&E hydroelectric generating system. This model separates the HG&E hydroelectric system into 4 discrete elements: the Hadley power house, the first level canal, the second level canal, and the third level canal. Average generation

efficiencies for each element, or hydroelectric generating unit, was obtained from operating data received from HG&E. For the purpose of this analysis, the baseline energy model is set-up with the Hadley power house operating under normal operating limits and the canal units as shown in Section 2 with the exception that Riverside Units 4 and 5 are off. The Upgrade energy analysis uses this same configuration with the addition of the 1325 kW Parson's unit and the Riverside Unit 4 and 5 on. The flow data we used is for the 1985 to 1999 period of record. As is shown in Table 1 below, the incremental energy gain from the Parson's unit alone is 2893 MWh. The total energy gain is 5982 MWh.

**TABLE 1
ENERGY ANALYSIS**

**WITHOUT PARSONS
UNIT:**

| Preliminary Energy Analysis | | |
|------------------------------------|--------------------------|----------------|
| System | 1985-1999 MWh | |
| | Actual Annual | Calc'd |
| L1 | 12,574 | 15,165 |
| L2 | 18,995 | 28,184 |
| L3 | 1,892 | 5,511 |
| Hadley | 182,674 | 162,618 |
| TOTAL | 216,135 | 211,478 |

Units Running:

Boatlock 1,2,3
City 2,3
Valley A
Riverside 7,8
Chemical A,B
Hadley
1,2

WITH PARSONS UNIT:

| Preliminary Energy Analysis | | |
|------------------------------------|--------------------------|----------------|
| System | 1985-1999 MWh | |
| | Actual Annual | Calc'd |
| L1 | 12,574 | 18,058 |
| L2 | 18,995 | 31,273 |
| L3 | 1,892 | 5,511 |
| Hadley | 182,674 | 162,618 |
| TOTAL | 216,135 | 217,460 |

Units Running:

Boatlock 1,2,3
(Parsons Paper Co.)
City 2,3
Valley A
Riverside 4,5,7,8
Chemical A,B
Hadley
1,2

Difference: 5,982 MWh

Budgetary Costs

At the client's request, DTA has prepared a pre-feasibility estimate of the project cost in order to provide order-of-magnitude pricing for the installation of the new unit. Further refinement of

costs is required if interest in pursuing this project is considered. DTA has solicited budgetary pricing from vendors for a unit of this size, in either horizontal or vertical configuration. Unfortunately, we are not able to get a response from vendors in time for this evaluation. As an alternative, we have updated pricing of the conceptual Riverside Unit 6 from the Strategic Plan. In that study we conceptualized a horizontal Kaplan “pit” turbine rated for 1000 cfs at 29.6 feet net head with a rated output of 2200 kW. Electrically, this is significantly larger than the 1325 kW unit that is sized for Parson’s, but the physical size of the turbine, based on water flow, is very similar. For this reason, we have used the pricing of the Riverside 6 turbine as the basis of this study. DTA’s budgetary estimate for the new unit is \$9.1 million dollars. Our breakdown of costs is outlined in Table 2 below:

**TABLE 2
PROJECT ESTIMATED COSTS**

| Discipline | Item | Description | Cost |
|--------------------|------------------------------------|--|------------------|
| Civil | Cofferdam | Canal 1 | |
| | Cofferdam | Canal 2 | |
| | New Intake | Trash Racks, Gates, Operators | |
| | New Penstock | 70 feet, steel, 10 feet diameter | |
| | Powerhouse substructure | Turbine generator foundation and draft tube support | |
| | Tailrace repairs | Repair to existing 15 foot diameter tailrace tunnel | |
| | Concrete Plugs | 4 plugs in discontinued penstocks | |
| | | Subtotal Civil Costs | 1,500,000 |
| Mechanical | Turbine-Generator | 1325 kW horizontal Kaplan turbine-generator with hydraulic power unit and controls | |
| | Ancillary Systems | Miscellaneous ancillary systems: cooling water, compressed air, HVAC | |
| | | Subtotal Mechanical | 4,310,000 |
| Electrical | MCC | Local distribution panel, motor starters, and circuit breakers | |
| | Switchgear and Protective relaying | 13.8 kV electrical switchgear and protective relaying | |
| | Local Control Panel | Local unit control panel | |
| | Station Service Transformer | 13.8 kV to 480/220 volt transformer for station auxiliaries. | |
| | Remote Operations | PLC controls and programming | |
| | | Subtotal Electrical | 921,000 |
| | Subtotal Project | 6,731,000 | |
| Engineering | | 10% of project cost | 673,100 |
| Contingency | | 25% of project cost | 1,679,988 |
| | | Total Cost (rounded to nearest 100k) | 9,100,000 |

Assumptions:

- Budgetary costs outlined assume that demolition of existing equipment and site preparation performed by others.
- Costs for the unit foundation and substructure are included in the estimate, cost for a power house are not included as we assume the building will be by others.
- Connection costs to local transmission lines not included in pricing.

- Costs include a cofferdam on the 1st level canal in order isolate the Parsons facility without impacting production from other facilities.
- Costs include an earthen cofferdam for the tailrace isolation at the second level canal. This earthen cofferdam would act as a temporary plug while installation of the new unit is underway.

GMS

cc: R. Murray
A. Jones
M. Winters
File

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DRAFT

Cost Analysis

Projected Build-Costs

Parson's Farm Building
Holyoke, MA 01040

| Material: | Cost: | Amount: | Totals: |
|--|-------------------|----------------|----------------|
| Shell: | | | |
| Clear argon filled triple pane low e glazing | \$40 square ft | 3960 SF | \$158,400 |
| double pane low e glazing | \$12 square ft | 24636 SF | \$295,632 |
| Polygal for Greenhouse | \$3.25 square ft | 8060 SF | \$26,195 |
| Wood Eastern White Cedar 1" X 6" | \$0.72 square ft | 7000 SF | \$5,040.00 |
| Structure: | | | |
| Glulam Timber | \$20.00 linear ft | 7294 linear f | \$145,880.00 |
| Interior Framing 2" X 4" Standard 24" on center | \$24.01 square ft | 46880 SF | \$1,125,588.80 |
| Exterior Framing 2" X 10" Standard 24" on center | \$26.08 square ft | 68500 SF | \$1,786,480.00 |
| Exterior Walls: | | | |
| Black Locust Wood Siding | \$5.72 square ft | 68500 SF | \$391,820.00 |
| Mycelium Insulation | \$0.66 square ft | 68500 SF | \$45,210.00 |
| XPS Extruded Polystyrene | \$1.02 square ft | 68500 SF | \$69,870.00 |
| Gypsum Board | \$1.82 square ft | 68500 SF | \$124,670.00 |
| Paint | \$7.50 square ft | 68500 SF | \$513,750.00 |
| Interior Walls: | | | |
| Mycelium Insulation | \$0.66 square ft | 46880 | \$30,940.80 |
| Gypsum Board | \$1.82 square ft | 46880 | \$85,321.60 |
| Paint | \$7.50 square ft | 93760 | \$703,200.00 |
| Floors: | | | |
| Bamboo Flooring | \$7.30 square ft | 45464 | \$331,887.20 |
| Applying Decorative Stain to Concrete | \$3.00 square ft | 82102 | \$246,306.00 |
| Concrete Slab Reinforced First floor | \$23,004 total | 1 | \$23,004 |
| Concrete Slab Reinforced Second Floor | \$13,911 total | 1 | \$13,911 |
| Concrete Slab Reinforced Third Floor | \$9,087 total | 1 | \$9,087 |
| Concrete Slab Reinforced Forth Floor | \$7,447 total | 1 | \$7,447 |
| Concrete Slab Reinforced Fifth Floor | \$3,908 total | 1 | \$3,908 |
| Roof: | | | |
| Metal Standing seem | | | |
| Mycelium Insulation | \$0.66 square ft | 18440 SF | \$12,170.40 |
| XPS Extruded Polystyrene | \$1.02 square ft | 18440 SF | \$18,808.80 |
| Gypsum | \$1.82 square ft | 18440 SF | \$33,560.80 |
| Green Roof: | | | |
| 3rd Floor | \$25.00 square ft | 9720 SF | \$243,000 |
| 4th Floor | \$25.00 square ft | 5554 SF | \$138,850 |
| Slopes | \$25.00 square ft | SF | |
| Upkeep | \$1.50 square ft | 15274 SF | \$381,850 |
| Windows | | | |
| Clear argon filled triple pane low e glazing | \$40 square ft | 21043 SF | \$841,720 |
| Acid Etched Glass Slats | \$10 square ft | 4050 | \$40,500 |
| Lighting: | | | |
| Ceiling Light Fixture | \$276 each | 241 | \$66,516 |
| Doors: | | | |
| Energy Efficient Exterior | \$1,833 each | 30 | \$54,990 |
| Energy Efficient Interior | \$1,410 each | 134 | \$188,940 |

Kitchens:

| | | | |
|--------------------------------|--------------|----|----------|
| Energy Efficient Refrigerators | \$700 each | 31 | \$21,700 |
| Commercial Oven | \$866 each | 10 | \$8,660 |
| Oven | \$1,363 each | 21 | \$28,623 |
| Cooktop | \$800 each | 31 | \$24,800 |
| Dishwasher | \$961 each | 31 | \$29,791 |

Bathrooms:

| | | | |
|------------------------|--------------|----|----------|
| Sinks | \$420 each | 29 | \$12,180 |
| Low Flow Shower Head | \$86 each | 21 | \$1,806 |
| Glass Shower enclosure | \$1,411 each | 21 | \$29,631 |
| High Efficiency Toilet | \$408 each | 28 | \$11,424 |

Apartment Appliances:

| | | | |
|-----------------|------------|----|----------|
| Washing Machine | \$637 each | 21 | \$13,377 |
| Dryer | \$900 each | 21 | \$18,900 |

Stairs:

| | | | |
|------------------|--------------|---|----------|
| Market Stairs | \$4,000 each | 1 | \$4,000 |
| East Stairs | \$9,000 each | 1 | \$9,000 |
| Apartment Stairs | \$4,000 each | 8 | \$32,000 |

Elevator:

| | | | |
|-----------|---------------|---|----------|
| Elevator: | \$30,000 each | 1 | \$30,000 |
|-----------|---------------|---|----------|

Living Machine:

| | | | |
|----------------------------|-----------|---|-------------|
| 40,000 gpd with Greenhouse | 1,077,777 | 1 | \$1,077,777 |
|----------------------------|-----------|---|-------------|

Geothermal Heat Pump:

| | | | |
|----------------------|-----------------|----------|-----------|
| Geothermal Heat Pump | \$2,500 per ton | 126 tons | \$315,000 |
|----------------------|-----------------|----------|-----------|

Radiant System:

| | | | |
|----------------|------------------|-----------|----------------|
| Radiant Floors | \$9.97 square ft | 127566 SF | \$1,271,833.02 |
|----------------|------------------|-----------|----------------|

Solar Hot Water:

| | | | |
|--------------------------------|---------------|----|----------|
| Solar Hot Water Panels 4' X 8' | \$2,500 for 2 | 20 | \$25,000 |
|--------------------------------|---------------|----|----------|

Photovoltaics:

| | | | |
|--|---------------|-----|-----------|
| Sanyo Electric of Panasonic Group Panel Model HIT-N225A01 | \$422.00 each | 580 | \$244,760 |
|--|---------------|-----|-----------|

Water Storage:

| | | | |
|---------------|------------|---|----------|
| Water Cistern | 10000 each | 2 | \$20,000 |
|---------------|------------|---|----------|

| | | | |
|-------------------------|--|--|---------------------|
| Total Materials: | | | \$11,394,716 |
|-------------------------|--|--|---------------------|

| | | | |
|---------------------------|--|--|------------------|
| Total Labor Costs: | | | \$120 /SF |
|---------------------------|--|--|------------------|

| | | | |
|------------------|--|--|------------------|
| Total SF: | | | 127,566 * |
|------------------|--|--|------------------|

| | |
|--------------------|---------------------|
| Total Cost: | \$209.32 /SF |
|--------------------|---------------------|

| | | | |
|---|---------------|---|----------|
| With Experimental Wind Turbines: | \$10,000 each | 9 | \$90,000 |
|---|---------------|---|----------|

| | |
|--------------------|---------------------|
| Total Cost: | \$210.03 /SF |
|--------------------|---------------------|

* - 1st Floor area = 51,163 SF, 2nd Floor area = 30,939 SF, Third Floor area = 20,210 SF, 4th Floor area = 16,562 SF, 5th Floor area = 8,692 SF